



REPORT  
&  
ANNUAL ACCOUNTS

2013/2014

## CONTENTS

### Part 1

Chief Executive's Review

### Part 2

Annual Accounts 2013/2014

## CHIEF EXECUTIVE'S REVIEW

A new Board was appointed by the Government, with Albert Mena named Chairman. The previous Board had expired eight months earlier, for which the appointment of a new one was very much welcomed.

As GBC pressed ahead with its process of renewal, recruitment of new posts continued and the staff structure underwent changes to adapt to new working practices. Paula Latin was promoted to Head of Television, Jean Paul Latin was appointed Administration and HR Supervisor, and Wesley Tacon took on the new role of Transmission Control Supervisor. In the Engineering Department, Mario Torres, Jared Baglietto and Richard Murién were recruited as Engineer, IT Technician and Technician respectively. Colin Pons and James Murphy were both promoted to Television Producer/Director and Donovan Torres was promoted to News Camera Operator, while Kyle Reynolds was recruited as a Graphics Specialist.

A visual change for GBC was the launch of new branding. The updated GBC logo has become a prominent image on air, online and on physical assets such as vehicles. On television, idents are accompanied by a three-note sonic logo. The red, green and blue logo, designed by the publishing firm, Copywrite, portrays the Corporation as a modern and trustworthy organisation, as it continues its transition to a stable and productive future.

Television programming continued to improve, with increased local productions, including the culinary competition, 'Rock Chef', produced in partnership with the Gibraltar Federation of Small Businesses. The summer also saw coverage by a team of two reporters and two camera operators of the Bermuda Island Games across all of GBC's platforms. The autumn schedule was boosted further with three commissioned series, 'The Invisible Frontier', 'The Ghost Trail' and 'Wild Gibraltar'. September also saw the launch of the mid-week magazine show 'The Hub'. Several specials were also produced for the Christmas season, which together with a number of festive movies, resulted in the most successful Christmas programme schedule in decades.

Ongoing tensions between Gibraltar and Spain kept GBC News busy. A dedicated news app was launched, providing an additional platform through which to stay up to date with reliable local news.

With Gibraltar's acceptance into UEFA, came additional opportunities and challenges in sports coverage. Notwithstanding this, GBC rose to the challenge and provided live coverage of Gibraltar's first friendly against Slovakia from the Algarve Stadium in Faro. Given GBC's limited resources, staging such an OB in a foreign country was not easy, but with a wonderful team effort, was flawless and attracted many positive comments from viewers.

On Radio Gibraltar, the Spanish language programme on Saturdays was discontinued due to declining listener numbers. An English language alternative to the Spanish programme was also launched on weekdays, with the shows airing on Radio Gibraltar and Radio Gibraltar Plus respectively, providing a greater choice for listeners, many of whom provided very positive feedback.

Remedial refurbishment works at Broadcasting House were completed during this financial year. The works were a temporary solution pending relocation to new premises, but helped improve the working environment after many years of neglect. The opportunity was also taken to tighten security in the building, thereby improving safety for everyone who works at GBC. In respect of the planned relocation of GBC News to the Key & Anchor complex (Ince's Hall), the plans were withdrawn by the Government pending the identification of an alternative site.

A vehicle replacement programme was started, beginning with the decommissioning of the Corporation's 27-year old outside broadcast (OB) van. The decision was taken to enter into a rental agreement with a specialist firm from Seville who going forward would provide OB facilities for a number of annual location live/recorded productions. The OB Trucks at their disposal are full HD and come partly crewed. The rental option is more cost effective than the outright purchase of an OB truck. The process to replace other vehicles in the fleet began as well.

The annual salary review amounted to a 2.9% increase, in line with other sectors of the public service.

The GBC Open Day was held on Wednesday 18<sup>th</sup> December, with the sum of £130,000 raised for local charities.

Turning GBC around from a position where productivity and staff morale had been at an all-time low over the previous decade, was never going to be easy. However, with the Government's support and renewed energy at Broadcasting House, it was clear during the course of this year that improvements were materialising, thereby raising hopes for the future.

Gerard J Teuma  
Chief Executive  
1<sup>st</sup> July 2020

# Gibraltar Broadcasting Corporation

## REPORT AND FINANCIAL STATEMENTS

31 March 2014



Building a better  
working world

## INDEPENDENT AUDITORS' REPORT TO THE BOARD OF GIBRALTAR BROADCASTING CORPORATION

---

### Report on the Audit of the Financial Statements

#### Opinion

We have audited the financial statements of Gibraltar Broadcasting Corporation (the Corporation), which comprise the statement of financial position as at 31 March 2014, and the statement of comprehensive income for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements:

- give a true and fair view of the state of the Corporation's affairs as at 31 March 2014 and of the Corporation's income for the year then ended, and
- have been properly prepared in accordance with Gibraltar Financial Reporting Standards

This report, including the opinion, has been prepared for and only for the Corporation as a body corporate in accordance with Section 57(3) of the Gibraltar Broadcasting Act 2012 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Corporation in accordance with the International Ethics Standards Board for Accountants Code of Ethics for Professional Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Building a better  
working world

## INDEPENDENT AUDITORS' REPORT TO THE BOARD OF GIBRALTAR BROADCASTING CORPORATION (*Continued*)

---

### Responsibilities of Board for the Financial Statements

The Board are responsible for the preparation and true and fair presentation of the financial statements in accordance with applicable law in Gibraltar and Gibraltar Financial Reporting Standards, and for such internal control as the Board determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board are responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board either intend to cease operations, or have no realistic alternative but to do so.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- Conclude on the appropriateness of the Board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Building a better  
working world

## INDEPENDENT AUDITORS' REPORT TO THE BOARD OF GIBRALTAR BROADCASTING CORPORATION (*Continued*)

---

### Report on Other Legal and Regulatory Requirements

#### Opinion on other matters prescribed by the Broadcasting Act 2012

We have nothing to report in respect of the following matters where the Gibraltar Broadcasting Act 2012 requires us to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit, or
- proper books of account have not been kept by the Corporation, or
- the Corporation's statement of financial position and statement of comprehensive income are not in agreement with the books of account, or
- the provisions of this Act and in any directions of the Authority, in so far as they relate to the accounts, have not been complied with.

  
Dale Cruz  
Statutory auditor for and on behalf of

EY LIMITED  
Registered auditors

Chartered Accountants  
Regal House  
Queensway  
Gibraltar

14 September 2020

# Gibraltar Broadcasting Corporation

## BALANCE SHEET

as at 31 March 2014

	<i>Notes</i>	<i>2014</i> £	<i>2013</i> £
<b>FIXED ASSETS</b>			
Tangible assets	4	2,775,058	2,180,276
Investment in shares in group undertakings	5	-	-
		<u>2,775,058</u>	<u>2,180,276</u>
<b>CURRENT ASSETS</b>			
Stocks of spares & materials		2,445	2,572
Debtors	6	83,950	224,545
Cash in hand and at bank		438,408	499,767
		<u>524,803</u>	<u>726,884</u>
<b>CREDITORS:</b> amounts falling due within one year	7	(553,651)	(857,930)
		<u>(28,848)</u>	<u>(131,046)</u>
<b>NET CURRENT LIABILITIES</b>		(28,848)	(131,046)
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>2,746,210</u>	<u>2,049,230</u>
<b>CREDITORS:</b> amounts falling due after more than one year	8	(603,002)	(804,002)
<b>ACCRUALS AND DEFERRED INCOME</b>			
Deferred Government contributions	3(d)	(1,971,053)	(1,175,272)
<b>NET ASSETS</b>		<u>172,155</u>	<u>69,956</u>
Financed by:			
<b>ACCUMULATED FUNDS</b>			
As at 31 March 2013		69,956	61,483
Surplus for the year		102,199	8,473
As at 31 March 2014		<u>172,155</u>	<u>69,956</u>

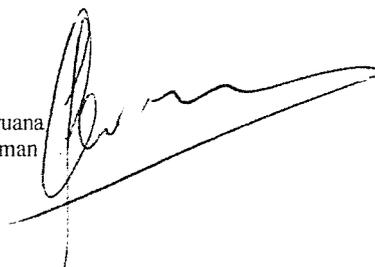
The notes on pages 4 to 11 form part of these financial statements.

Approved by the Board on..... 8/9/2020 .....

G. Teuma  
CEO



J. Caruana  
Chairman



# Gibraltar Broadcasting Corporation

## INCOME AND EXPENDITURE ACCOUNT

for the year ended 31 March 2014

---

	<i>Notes</i>	<i>2014</i> £	<i>2013</i> £
<b>INCOME</b>			
Contributions by Government of Gibraltar	3(c)	4,007,393	3,587,312
Advertising		237,969	211,004
Premium lines		559	761
Other income		2,493	2,369
		<u>4,248,414</u>	<u>3,801,446</u>
<b>EXPENDITURE</b>			
Programme & operating expenses		2,606,385	2,296,077
Selling expenses		40,323	41,457
Administrative expenses		703,986	785,100
Pension shortfall contribution		250,000	-
Depreciation	4	545,521	467,496
Loss on disposal of fixed assets	4	-	202,843
		<u>4,146,215</u>	<u>3,792,973</u>
<b>SURPLUS FOR THE YEAR</b>		102,199	8,473
<b>ACCUMULATED SURPLUS b/fwd</b>		69,956	61,483
<b>ACCUMULATED SURPLUS c/fwd</b>		<u>172,155</u>	<u>69,956</u>

The notes on pages 4 to 11 form part of these financial statements.

# Gibraltar Broadcasting Corporation

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2014

---

### 1. Corporation information

The Gibraltar Broadcasting Corporation (“GBC” or “the Corporation”) is a body corporate operating under the framework established under the Broadcasting Act 2012. Its office is in Broadcasting House, 18 South Barrack Road. The financial statements cover those of the individual entity and for the year ended 31 March 2014.

### 2. Principal accounting policies

#### Basis of Accounting

The financial statements have been prepared under the historical cost convention and in accordance with Gibraltar Accounting Standards.

#### Fixed Assets

Tangible fixed assets are shown at cost less depreciation.

#### Depreciation

Tangible fixed assets are written off over their estimated useful lives by the straight line reducing balance basis method at the following rates:

Broadcasting equipment	12.5% Straight Line
Transmission & other equipment	10% Straight Line
Motor vehicles	25% Straight Line
Furniture & office equipment	10% Reducing Balance
Records & transcriptions	20% Reducing Balance
Building improvements	20% Straight Line
Electrical equipment	12.5% Straight Line
Software	33 1/3% Straight Line

#### Stocks of spares and materials

Stocks are stated at the lower of cost or net realisable value.

#### Investment in shares in group undertakings

Investments in joint ventures are accounted for at cost less any provision for impairment.

#### Foreign currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. Assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. All differences are taken to the income and expenditure account.

#### Government contributions

Government contributions applied to capital expenditure are credited to a deferred income account and subsequently released to the income and expenditure account over the expected useful lives of the relevant assets.

Government contributions applied to revenue expenditure are credited to income so as to match them with the expenditure to which they relate.

# Gibraltar Broadcasting Corporation

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2014

---

### 2. Principal accounting policies (continued)

#### **Pensions**

The Corporation operates the Gibraltar Broadcasting Corporation Staff Retirement Benefits Scheme, a funded defined benefits pension scheme for eligible employees. The Scheme is administered by Prudential Assurance Company Limited. The Corporation also makes contributions to the Gibraltar Provident Trust (No 2) Pension Scheme, a defined contribution scheme, in respect of other employees.

Both schemes require contributions from the employer and the employees to be made to independently administered funds.

Contributions paid by the Corporation are charged to the Income and Expenditure account.

#### *Defined benefit scheme*

The Corporation operates a defined benefit pension scheme, registered in the name of Gibraltar Broadcasting Corporation Staff Retirement Benefits Scheme, for eligible employees. The defined benefit scheme is closed to new entrants, who instead participate in a defined contribution (money purchase) scheme (see below). The defined benefit pension scheme requires contributions to be made to a separately administered fund. Contributions take account of the advice of an independent qualified actuary and are charged to the Income and Expenditure Account.

Since the Corporation is almost exclusively funded from subventions received from Government of Gibraltar and the Government of Gibraltar has committed to provide the necessary financial support by way of subventions to the effect that, should on the retirement date of any of the beneficiaries the Scheme is under-funded, the necessary financial support will be made available by way of subventions to ensure that the benefit due can be provided.

Accordingly, as the liability of the Corporation is limited to amounts of contributions made, the scheme is treated as if it was a defined contribution scheme with the contributions payable accounted for as if the scheme was a defined contribution scheme.

#### *Defined contribution scheme*

Contributions payable by the Corporation are charged to the Income and Expenditure Account. Differences between contributions payable in the period and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

#### **Leased assets and obligations**

Where assets are financed by leasing agreements that give rights approximating to ownership ("finance leases"), the assets are treated as if they had been purchased outright, capitalised in the balance sheet and depreciated over the asset's useful lives. The capital elements of future obligations under leases are included as liabilities in the balance sheet.

The interest elements of the rental obligations are charged in the income and expenditure account over the period of the leases.

**Gibraltar Broadcasting Corporation**  
**NOTES TO THE FINANCIAL STATEMENTS**  
for the year ended 31 March 2014

---

3. Contributions by Government of Gibraltar	2014	2013
	£	£
<u>(a) Contributions receivable</u>		
Subvention - original	3,301,602	2,581,432
Supplementary subvention transferred to next year	-	(219,800)
Supplementary subvention from previous year utilized this year	91,623	672,051
Pension shortfall contribution	250,000	-
Pay award	44,485	38,916
	<u>3,687,710</u>	<u>3,072,599</u>
Other grants	1,115,464	340,183
Total contributions for the year	<u>4,803,174</u>	<u>3,412,782</u>
<u>(b) Application of contributions</u>		
Revenue expenditure (taken to income and expenditure account - see (c) below)	3,461,872	2,916,972
Capital expenditure (taken to deferred contributions - see (d) below)	1,341,302	495,810
Total contribution	<u>4,803,174</u>	<u>3,412,782</u>
<u>(c) Contributions taken to income and expenditure account</u>		
Revenue expenditure	3,461,872	2,916,972
Release of deferred capital expenditure contributions (see below)	545,521	670,340
	<u>4,007,393</u>	<u>3,587,312</u>
<u>(d) Deferred contributions</u>		
Balance as at 1 April	1,175,272	1,349,802
Received during the year	1,341,302	495,810
Released during the year	(545,521)	(670,340)
Balance as at 31 March	<u>1,971,053</u>	<u>1,175,272</u>

**Gibraltar Broadcasting Corporation**  
**NOTES TO THE FINANCIAL STATEMENTS**  
for the year ended 31 March 2014

**4. Tangible fixed assets**

	Broadcasting equipment £	Transmission & other equipment £	Motor vehicles £	Building improvements £	Electrical equipment £	Furniture & office equipment £	Records & transcriptions £	Software £	Total
<b>COST</b>									
At 1 April 2013	2,655,124	418,287	87,899	45,420	108,283	43,448	163,623	43,956	3,566,040
Additions	835,441	54,828	36,009	84,144	86,138	34,489	289	8,965	1,140,303
At 31 March 2014	3,490,565	473,115	123,908	129,564	194,421	77,937	163,912	52,921	4,706,343
<b>DEPRECIATION</b>									
At 1 April 2013	816,640	213,049	58,023	31,110	46,777	21,327	158,783	40,055	1,385,764
Charge for the year	418,848	43,758	22,992	24,206	23,968	4,829	1,026	5,894	545,521
At 31 March 2014	1,235,488	256,807	81,015	55,316	70,745	26,156	159,809	45,949	1,931,285
<b>NET BOOK VALUE</b>									
At 31 March 2014	2,255,077	216,308	42,893	74,248	123,676	51,781	4,103	6,972	2,775,058
At 31 March 2013	1,838,484	205,238	29,876	14,310	61,506	22,121	4,840	3,901	2,180,276

# Gibraltar Broadcasting Corporation

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2014

### 4. Tangible fixed assets (continued)

During 2013, a major investment has been made at Broadcasting House in relation to the replacement of the analogue technology dating back to the late 1970's with digital systems, including upgrading the TV platforms to being HD capable. Practically the entire old infrastructure has been decommissioned and replaced with new technology.

The adjustment to transmission and other fixed assets affected or replaced by the new technology and infrastructure together with reclassification of assets have been recorded in the financial statements for the year ended 31 March 2013.

During 2013, assets with a net book value of £202,843 were disposed of for nil consideration, therefore resulting in a loss on disposal of a similar account.

### 5. Investment in shares in group undertakings

	2014 £	2013 £
Investment in joint venture		
Gibraltar Entertainment Network Limited 500 ordinary shares of £1 each (at cost)	500	500
Permanent diminution in value of investment	(500)	(500)
	-	-

<i>Name of company</i>	<i>Domicile</i>	<i>Holdings</i>	<i>Proportion held</i>	<i>Nature of Business</i>	<i>Total capital and reserves</i> £	<i>Profit (loss) for the year</i> £
Gibraltar Entertainment Network Limited	Gibraltar	500 ordinary shares of £1 each	100%	Holding company	(446,286)*	(216,945)**

\*Based on unaudited management accounts to 31 March 2014

In 2013, the Corporation entered into a joint venture agreement and established joint venture company Gibraltar Entertainment Network Limited ("GEN"). The Corporation acquired 50% of the joint venture company's share capital. The investment was in preparation for a project that later did not materialise and so the trustees made a provision for diminution in value for cost of the investment. Associated with this investment, the Corporation was holding £1,331 (2013: £217,792) of cash at bank on behalf of GEN and so this is reflected as amounts owed to GEN in note 7 below.

### 6. Debtors

	2014 £	2013 £
Due from Government of Gibraltar	2,201	140,629
Advertising accounts receivable	17,063	23,016
Other debtors and prepayments	64,686	60,900
	83,950	224,545

# Gibraltar Broadcasting Corporation

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2014

---

7. Creditors: amounts falling due within one year		
	2014	2013
	£	£
Obligations under finance leases (see note 8)	201,001	201,001
Government grant received in advance	237,753	219,800
Amount due to Gibraltar Entertainment Network (see note 5)	1,331	217,792
Other creditors and accruals	113,566	219,337
	<u>553,651</u>	<u>857,930</u>

8. Creditors: amounts falling due after more than one year

**Lease purchase agreements**

	2014	2013
	£	£
Amounts payable:		
In one year or less	201,001	201,001
	<u>        </u>	<u>        </u>
Between one to two years	402,001	402,001
Between two to five years	201,001	402,001
	<u>603,002</u>	<u>804,002</u>
	<u>804,003</u>	<u>1,005,003</u>

On 27 March 2013, the Corporation entered into an interest bearing lease purchase agreement with a principal amount of £1,005,003 repayable over 5 years. Obligations under lease purchase agreements are secured on related fixed assets.

# Gibraltar Broadcasting Corporation

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2014

---

### 9. Pension and other post employment commitments

The Corporation contributed to Staff Retirement Benefits Scheme, with effect from 1 April 2003, and to Gibraltar Provident Trust (No 2) Pension Scheme. The contributions during the year which were charged to income and expenditure account are as follows:

	2014	2013
	£	£
Contributions to Gibraltar Provident Trust (No 2) Pension Scheme	135,850	118,445
Contributions to Staff Retirement Benefits Scheme	414,709	148,405
	<u>550,559</u>	<u>266,850</u>

As explained in the section on principal accounting policies, the Corporation operates a defined benefit pension scheme ("the scheme"). The total pension cost charged in the Income and Expenditure Account amounted to £550,559 (2013: £266,850). The Government of Gibraltar has provided the Corporation with a letter of support to the effect that, should on the retirement date of any of the beneficiaries the Scheme is under-funded, the necessary financial support will be made available by way of subventions to ensure that the benefit due can be provided. Given this support the scheme is treated as if it were a defined contribution scheme with the contributions payable accounted for as if the scheme were a defined contribution scheme. The liability of the Corporation is accordingly limited to amounts of contributions made.

As at 11 September 2012, the triennial review provided by the appointed actuaries indicated that there is a deficit of £1,845,000 (2013: £1,845,000) in the scheme. Future contributions payable by the corporation may increase to reflect the corporation's contribution of making good the deficit in the scheme, if any.

This scheme has now closed to new entrants, who will instead participate in a defined contribution Gibraltar Provident Trust (No 2) Pension Scheme.

### 10. Events after the end of the reporting period

The Corporation has entered into a joint venture agreement and established joint venture company Wheelhouse Media Limited on 23 January 2018. The Corporation owned 50% of the joint venture company's share capital.

The Corporation's activities, together with the factors likely to affect its future development, its financial position, financial risk management objectives have been considered by the Board. Subsequent to the year end, the spread of COVID-19 has severely affected countries, businesses and people across the globe. The duration and impact of the COVID-19 pandemic remains unclear.

The board members have considered the impact of COVID-19 on the Corporation and do not foresee any significant impact on the Corporation.

# Gibraltar Broadcasting Corporation

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2014

---

### 10. Events after the end of the reporting period (continued)

Following the safety measures of the HM Government of Gibraltar on COVID-19, the Corporation decided to close its offices to the public as from 16 March 2020 however staff continued to work inside the premises. Most 'on-air' work, of necessity, had to continue in the Corporation's studios. Teams were separated as far as possible by changing the hours of work, stretching the working week to seven days and deploying some staff to work from home. A number of additional laptops were purchased for this purpose, in addition to other specialist equipment allowing reporters to record at home and deliver audio files electronically to base. Some video editing was also carried out at home and video files sent electronically for broadcast. Various social media applications were used extensively to record interviews remotely. The Corporation implemented strict measures to minimise the risk of infection such as use of facemasks became compulsory in the television control rooms, hand sanitizer was made available in all floors, disinfectant wipes were provided in all departments and general cleaning was increased. From 18 May 2020, the Corporation also started taking the temperature of all employees and visitors using a thermal imaging scanner, which the Corporation has acquired. Since lockdown was lifted, all of the employees are office-based. The Newsroom has been split into two rooms with the installation of a temporary screen, to enable the team to social distance from each other.

Given the nature of the services provided and the use of current technology, lockdown has not affected the ability of the Corporation to do business as usual. In fact, the Corporation was able to provide more broadcasting services than usual. The Corporation was able to deliver 61 live press conferences, 74 live masses, 4 religious services from the Vatican and 2 live messages from HM the Queen with an additional of 300 hours of programming. During the period, the Corporation also aired 20 extended editions of Newswatch and News Updates every weekend while increasing the news activity in their social media platforms.

With respect to the Government grants for the fiscal year 2020/2021, the budget has been kept at the same level as 2019/2020 and payments are now made on a monthly basis. Changes in the estimates of income and expenditure were made and the Corporation is making huge efforts in keeping its costs down and is not filling in any vacant position until necessary. Should the funds fall short, the Corporation will request for supplementary funding from the Government.

Whilst the Corporation has remained operational throughout the COVID-19 lockdown, the Board have requested and received confirmation in writing from the ultimate controlling party that it will provide the necessary financial support to the Corporation to continue to meet its financial commitments as and when they fall due. Accordingly, the Board have felt it is appropriate to prepare the financial statements on a going concern basis.

**Gibraltar Broadcasting Corporation**  
**ADMINISTRATION AND SELLING EXPENSES**  
for the year ended 31 March 2014

---

	2014 £	2013 £
<b>STAFF COSTS</b>		
Salaries & wages	289,625	330,063
Social insurance	14,771	15,430
Pension contributions	42,048	35,273
Other fees	10,655	3,178
	<u>357,099</u>	<u>383,944</u>
 <b>OTHER ADMINISTRATION EXPENSES</b>		
Rates	13,598	14,280
Electricity & water	51,304	53,637
Telephone	38,704	42,999
Cable carriage fees	38,500	38,500
Transmission site rent	4,500	3,750
Postage	166	183
Printing & stationery	6,278	7,358
Photocopier expenses	-	854
Security of premises	6,543	9,568
Insurance -- libel & slander	44,248	32,368
Repairs & maintenance	24,362	32,228
Travelling & entertainment	3,608	21,675
General expenses	(2,459)	357
Legal and professional fees	20,577	22,993
Accountancy fees	36,900	38,001
Consultancy fees	1,258	65,244
Software copyright	20,748	13,440
Bank charges & interest	38,052	3,721
	<u>346,887</u>	<u>401,156</u>
<b>TOTAL ADMINISTRATION EXPENSES</b>	<u>703,986</u>	<u>785,100</u>
 <b>SELLING EXPENSES</b>		
Advertising, marketing and website	39,917	40,245
Bad debts written off	406	1,212
<b>TOTAL SELLING EXPENSES</b>	<u>40,323</u>	<u>41,457</u>

This page does not form part of the financial statements.

**Gibraltar Broadcasting Corporation**  
**PROGRAMME & OPERATING EXPENSES**  
for the year ended 31 March 2014

---

	2014 £	2013 £
<b>PROGRAMME &amp; OPERATING EXPENSES</b>		
<b>STAFF COSTS</b>		
Salaries	1,716,113	1,522,099
Social insurance	91,184	84,920
Pension contributions	258,511	231,577
Freelancers salaries	35,495	30,943
Freelancers social insurance	4,896	5,443
	<u>2,106,199</u>	<u>1,874,982</u>
<b>COPYRIGHT &amp; ROYALTIES</b>	<u>29,711</u>	<u>81,636</u>
<b>LOCAL COSTS</b>		
Props, wardrobe, etc.	14,063	11,632
<b>LIVE PROGRAMMES, OUTSIDE BROADCASTS &amp; TRAINING</b>		
TV films	66,577	57,513
Programme commissions	38,107	26,593
Live programmes	85,582	51,889
Van hire	112,810	60,614
Current affairs	10,436	11,651
Weather report	14,137	15,366
Training	64,397	41,369
Wire service	8,661	8,319
Other costs	27,995	17,453
	<u>428,702</u>	<u>290,767</u>
<b>OTHER COSTS</b>		
Maintenance & repairs	15,720	26,542
Motor vehicle expenses	11,990	10,518
	<u>27,710</u>	<u>37,060</u>
<b>TOTAL PROGRAMME &amp; OPERATING EXPENSES</b>	<u>2,606,385</u>	<u>2,296,077</u>

This page does not form part of the financial statements.

